

## 2. Project Management and Organization

### 2.1 Corporate Organization and Responsibilities

Northwest Innovations Works Kalama LLC has two owners: Pan-Pacific Energy Corp., a Delaware corporation ("PPE"), which holds an 80% membership interest, and a staff holding vehicle, NIW SHV, Kalama, LLC, a Washington limited liability company ("SHV"), which holds a 20% membership interest.

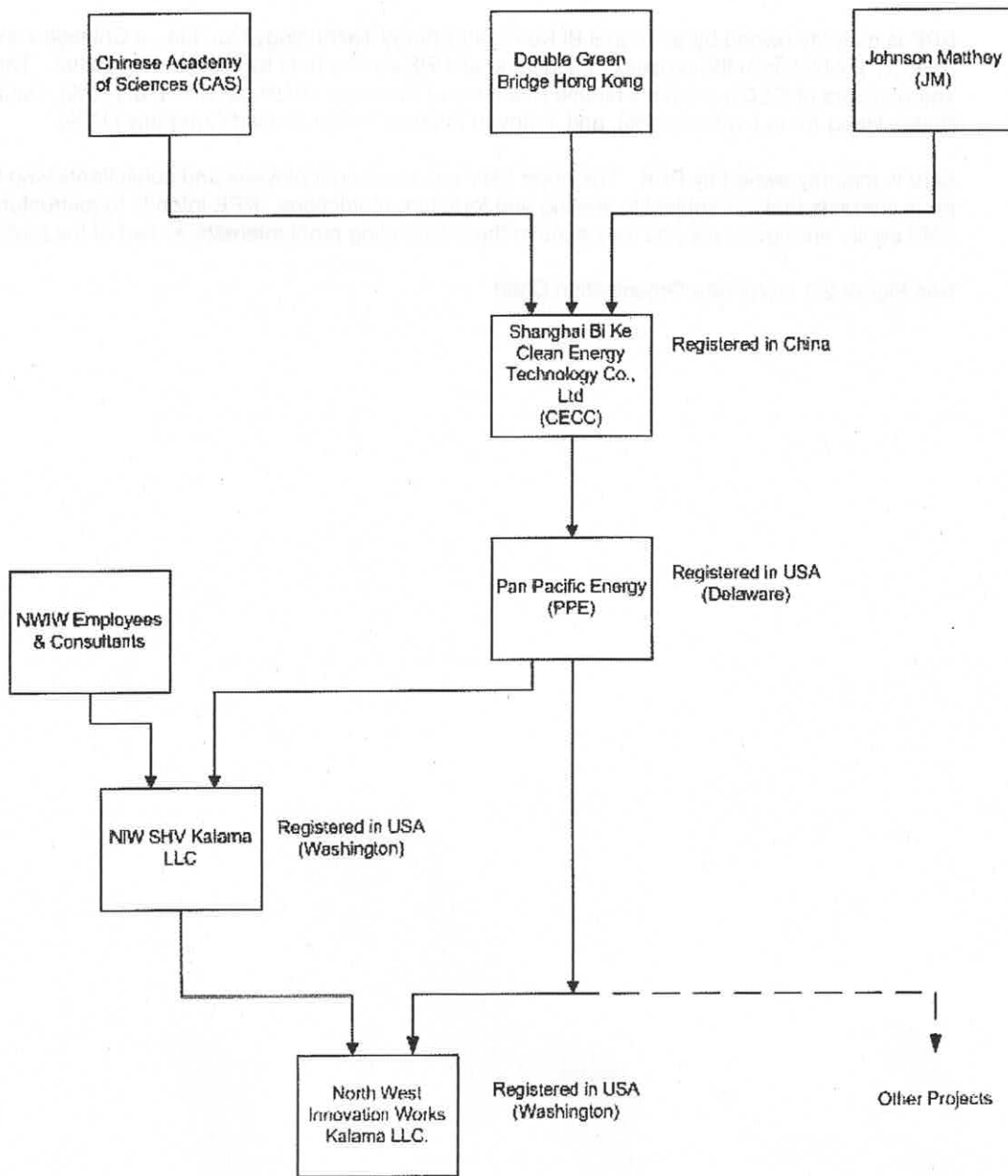
PPE is majority owned by Shanghai Bi Ke Clean Energy Technology Co., Ltd., a Chinese company ("CECC"), which is in the process of acquiring all PPE shares held by the minority owner. The shareholders of CECC are the Chinese Academy of Sciences Holdings, Co., Ltd. (45%), Double Green Bridge Hong Kong Limited (44%), and Johnson Matthey Public Limited Company (11%).

SHV is majority owned by PPE. The other SHV owners are employees and consultants who hold profit interests that are subject to vesting and forfeiture restrictions. PPE intends to restructure the SHV equity arrangements and may acquire the outstanding profit interests as part of the restructuring.

See Figure 2-1 Corporate Organization Chart

Figure 2-1 Corporate Organization Chart

# Corporate Organisation Chart



2.2 Key Project Personnel Qualifications and Experience

Name and Job Title	Years of Experience	Qualifications
Simon Zhang, Chief Executive Officer	20+	<ul style="list-style-type: none"> <li>• Over 20 years of top management experience in the energy and chemical industry</li> <li>• Leadership roles at BP, including Solar Global, Strategic Alliances, BP Global Chemicals, and BP-Sinopec Retail JV. Exxon</li> <li>• Tsinghua, BS (chemical engineering); Purdue, MS; Wisconsin, PhD; Chicago University, MBA; CFA chart holder</li> </ul>
Murray V. Godley, III, President	30+	<ul style="list-style-type: none"> <li>• Over 30 years of project development and management experience</li> <li>• Held a variety of leadership roles at Industrial Piping, Inc., Sanders Bros. Inc., and Luwa Bahnsen, Inc.</li> <li>• Beaufort County CC (electrical engineering); North Carolina State University (physics)</li> </ul>
Edward J. Sappin, Chief Financial Officer	15+	<ul style="list-style-type: none"> <li>• 15+ years in private equity, Fortune 50 and growth companies. 60+ projects, investment and transactions in US, Asia, Europe representing over \$10 billion</li> <li>• BP; Intel; New Asia Partners; JP Morgan; Credit Agricole</li> <li>• BS, Wharton; MA, SAIS</li> </ul>
Yanning Luo, Director of Engineering	30+	<ul style="list-style-type: none"> <li>• Over 30 years of broad experiences including technology development, engineering design, project management, plant operation and Sino-foreign JV setup. Served as various management roles in top Chinese engineering companies and project engineering team leader in BP Zhuhai PTA project</li> <li>• Tianjin University, Bachelor in Chemical Engineering; Certified Senior Process Engineer; NEBOSH UK, level 3</li> </ul>
Du Lian, Commercial Director	25+	<ul style="list-style-type: none"> <li>• Wide spectrum of managerial roles including Senior Business Development in BP Emerging Business &amp; Venture, Business Development Director in BP Solar, and BD Manager of Gas de France</li> <li>• Beijing Science and Technology University (mechanics)</li> </ul>